

Dr Margie-Lys JAIME, Ph.D., FCIArb

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Bar Admissions

- New York, United States (January 2016)
- Paris, France (October 2010 - Inactive)
- Panama (June 2001)

Languages

- Spanish (Native)
- English (Fluent)
- French (Fluent)

Nationality

- Panama

Certificates of Competence

- Certified as Mediator and Conciliator, Ministry of Government, Republic of Panama (2021)
- Certified as Conciliator in the Reorganization of enterprises, Ministry of Government, Republic of Panama (2021)
- Fellow of the Chartered Institute of Arbitrators (FCIArb), London (2017)

Rosters

- Member of the Permanent Court of Arbitrators (PCA), (2024-2030);
- List of Arbitrators and Conciliators of the International Centre for Settlement of Investment Disputes (ICSID) by designation of the Republic of Panama (2022-2028);
- List of Arbitrators of the Conciliation and Arbitration Center of the Chamber of Commerce, Industries and Agriculture of Panama (CeCAP);
- List of Arbitrators of the Centre for International Conflict Resolution (CESCON) of the Chamber of Construction in Panama;
- List of Conciliators in the Reorganization of enterprises, Conciliation and Arbitration Center of the Chamber of Commerce, Industries and Agriculture of Panama (CeCAP).

Education

Georgetown University Law Center, U.S.A.

LL.M. in International Business and Economic Law (IBEL), May 2015

GPA: 3.40; Dean's List. *Certificate in World Trade Organization Studies*

Universidad Latinoamericana de Ciencia y Tecnología, Panama

Maestría en Educación con énfasis en Educación Superior, April 2013,

Graduated with highest honors (Magna Cum Laude)

Université de Versailles-Saint-Quentin en Yvelines, France

Master Mention Droit Privé et Carrières, spécialité Arbitrage et Commerce International, October 2009, *Graduated with honors (Assez Bien)*

Université de Paris II – Panthéon-Assas, France

Doctorat (Ph.D.) June 2009, *Graduated with highest honors (Très honorable avec les félicitations du jury)*

Scholarship: ALBAN Programme– High level scholarship for Latin America (2006-2008)

- *Doctoral thesis on the contribution of investment treaties to the evolution of international investment law. Thesis published at the publisher's expense (Éditions Universitaires Européennes)*

Diplôme d'Études Approfondies en Droit International (Grade de Master),

October 2004, *Graduated with honours (Assez Bien); Rank: #2/14*

Scholarship: French scholarship program (2002 and 2003)

Diplôme Supérieur de l'Université en Droit International Privé, July 2002,

Graduated with honors (Assez Bien); Rank: #2/25

Universidad de Panamá, Panama, April 2001

Licenciatura en Derecho y Ciencias Políticas (J.D.), *Graduated with high honors (Magna Cum Laude); Rank: #10/247*

- *Thesis on the Recognition and Enforcement of Arbitral Awards in Panama.*

Recent Experience

MINISTRY OF FINANCE AND ECONOMY, Panama (2021-Present)

Head of the Investment Arbitration Office

Legal advisor in charge of the Legal defence of the State in investment disputes

- Represents the Republic of Panama in treaty-based investment arbitrations under the rules of the International Centre for Settlement of Investment Disputes (ICSID), and the United Nations Commission on International Trade Law (UNCITRAL);
- Provides legal advice to the Republic of Panama in matters related to investment disputes brought on the basis of an investment treaty;
- Coordinates the State's defence and legal strategy with outside counsel, if any, and the public entities involved in the investment dispute;
- Coordinates amicable settling of investments disputes, where feasible;
- Develops programs to strengthen the State's capacity to manage investor-State arbitrations, and to prevent investment disputes;
- Participates on behalf of the Republic of Panama at UNCITRAL Working Group III and Working Group II discussions.

UNIVERSITY OF PANAMA, Panama (2019-Present)

Professor of Law, Faculty of Law and Political Science, Private Law Department

- Private International Law (Conflict of Laws);
- Commercial Law (Contracts and Corporations);
- Admiralty & Maritime Law;
- Intellectual Property;
- Competition law and Consumer Rights.

INFANTE, PÉREZ-ALMILLANO, Panama (2021-2024)

Of Counsel

- Provides legal advice in domestic and international commercial/contractual arbitration, representing natural and juridical persons.

PATTON, MORENO & ASVAT, Panama (2019)

Litigation Counsel

- Provided advice and participated in complex international litigation, maritime disputes, and administrative claims;
- Represented a public entity in an arbitration administered by the Conciliation and Arbitration Centre of the Panama Chamber of Commerce.

DISAN LLP, Washington, D.C. (2015-2018)

International Counsel, *Latin-America, Trade Policy & International Arbitration*

- Provided advice to sovereign states and corporate clients on free trade agreements, investment treaties, arbitration clauses, enforcement of arbitral awards, and public international law matters;
- Participated in due diligence, structuring, negotiation, and financing documentation for cross-border transactions;
- Reviewed documentation and analysed the likelihood of success in an investor-state dispute prior to the submission of an investment claim before the International Centre for Settlement of Investment Disputes (ICSID).

Inter-American Development Bank (IDB), Washington, D.C. (2016-2018)

Consultant, *Legal Department - Sovereign Guaranteed Operations Division*

- Analyzed operational documents in relation to the preparation of loans, investment grants and technical cooperation projects;
- Drafted and edited loan and technical cooperation agreements; amendatory agreements or contracts corresponding to loan, grant and technical cooperation operations in execution;
- Negotiated and drafted loan contracts with sovereign counterparts.

Harrison Institute for Public Law, Washington, D.C. (2014-2015)

Research Assistant, *Trade Policy and Investment*

- Provided support for assessing the impact of the Trade in Services Agreement (TiSA) in several countries in Latin-America;
- Conducted research on the negotiation practice in bilateral investment treaties and free trade agreements of an Asian country and on possible conflicts with domestic regulatory measures;
- Drafted memoranda on the scope of several international investment provisions in the proposed investment chapter of the Trans-Pacific Partnership.

Ministry of Trade and Industries, Panama (2011-2013)

Chief, *Trade in Services and Investments Department, International Trade Negotiation Division*

- Participated in the negotiation of several free trade agreements on behalf of the Republic of Panama. Areas of expertise: trade in services (including maritime services, telecommunications and financial services), government procurement and investments;
- Conducted consultations with the public and private sectors;
- Monitored implementation process of treaties and drafted statutory laws and other regulations needed to comply with international commitments.

Shearman & Sterling LLP, Paris (2010)

Trainee, *International Arbitration Group*

- Represented sovereign states and corporate clients in international arbitration disputes under the rules of the International Centre for Settlement of Investment Disputes (ICSID), the United Nations Commission on International Trade Law (UNCITRAL), and the International Chamber of Commerce (ICC);

- Participated in discovery procedures; analysed privilege logs and identified grounds to challenge the alleged privilege, including a complex litigation involving a contractor and a Central-American authority.

Recent Publications (in English)

- "Confidentiality", in The UNCITRAL Code of Conduct for Arbitrators in International Investment Dispute Resolution, Chiara Giorgetti and Michele Potessta, Chapter 8 (2025).
- "The Role of Developing States in International Investment Arbitration", in Reforming Arbitration Reform: Emerging Voices, New Strategies and Evolving Values, Crina Baltag and Mark Feldman, Chapter 5 (2025).
- "National Implementation of International Economic Law: Panama", in Elgar Encyclopedia of International Economic Law, Krista Nadakavukaren Schefer and Thomas Cottier (2024).
- "International Arbitration in Colombia", in Colombian Draft Project on Private International Law, Margherita Salvadori and Gilbert Boutin Icaza 163 (2024).
- "The Non-Precluded Measures Defence. A View from Latin America", Transnational Dispute Management, Volume 19, Issue No. 4 (July 2022).
- "Could an Appellate Review Mechanism 'Fix' the ISDS System?" Kluwer Arbitration Blog (11 February 2021).
- "Enforceability of arbitration clauses against third-party holders of bill of lading – A comparative Perspective", Transnational Dispute Management, Volume 18, Issue No. 1 (January 2021).
- "Reshaping the Investor-State Dispute Settlement through an Appellate Review Mechanism", in The Investor-State Dispute Settlement System: Reform, Replace or Status Quo? Alan M. Anderson & Ben Beaumont Eds., Kluwer Law International, Chapter 7 (2020).
- "Counsel Conduct in International Arbitration: An Ethical "No-man's Land"?", 85:3 The International Journal of Arbitration, Mediation and Dispute Management 211 (2019).
- "A new Legal Framework for Improving Investor-State Dispute Settlement", in Privatizing Dispute Resolution and its Limits, Max Planck Institute Luxembourg for International, European and Regulatory Procedural Law 485 (2019).
- "The Law Governing Counsel's Ethical Obligations in International Arbitration" 7:1 European International Arbitration Review 23 (2018).
- "Shifting sands: New trends on ethics regulation of Arbitrators in investor-state dispute settlement" 10:3 World Arbitration and Mediation Review 383 (2016).
- "An Appellate Body in Treaty-Based Investment Arbitration: Redefining the Investor-State Dispute Settlement Mechanism" 21 Spanish Arbitration Review 93 (2014).
- "Relying upon Parties' Interpretation in Treaty-Based Investor-State Dispute Settlement for Filling the Gaps in International Investment Agreements" 46 Georgetown J. Int'l L. 261 (2014).

Recent speaking engagements (in English)

- "International investment contracts: a sustainable option in a context of uncertainty?", Ottawa, November 2025.

- "States as Masters of Their Treaties", Vienna, January 2025.
- "A Decade of Transparency: Celebrating 10 years of UNCITRAL Transparency Standards – Theory and Practice", Vienna, September 2024.
- "Damages in Investment Arbitration Are Unreasonably High: Myth or Reality?", 14th Investment Treaty Arbitration Conference, Prague, September 2024.
- Roundtable "Rethinking Investment Contracts: A New Tool for Investment Governance?", Investment Policy Forum, IISD, Manila, October 2024.
- "The establishment of an Advisory Centre", Seventh Intersessional Meeting of UNCITRAL Working Group III, Brussels, March 2024.
- Debate "ISDS will no longer exist in 20 years", 2nd Annual LATAM Investor State Arbitration Conference, MIAS, Panama, November 2023.
- "Third-Party Funding in Treaty-Based Arbitration: Towards a more transparent and responsible system?", International Arbitration: Evolution or Devolution, American University Washington College of Law, Washington DC, November 2023.
- "State's right to regulate and the ISDS Reform", ITA, Vienna, October 2023.
- "Issues related to an Appellate Mechanism", Sixth Intersessional Meeting of UNCITRAL Working Group III, Singapore, September 2023.
- "The Show Must Go On: Managing Document Production, Evidence and Hearings", CI Arb's The Learning Lab: Arbitrator Skills Development Series, virtual training, June 2023.
- "Dispute Boards as Means to Conclude Successfully Investment Projects and Resolve Disputes", World Arbitration Update, Washington D.C. Webinar, May 2023.
- "New Voices and evolving values in international arbitration: The emerging set of high-profile and behind the scenes stakeholders", ITA-ASIL Conference, Washington DC, March 2023.
- "Coherence in International Investment Governance". 14th Annual Forum for Developing Country Investment Negotiators, IISD, Nigeria, October 2022.
- "Concrete ISDS Reform Options: Investor-State Adjudication: A Court or an Appeals Mechanism?", Washington Arbitration Week, Washington D.C., Webinar, November 2021.
- "Sovereign States and the Protection of Foreign Investments. New Policies, Objectives, and Expectations through Bilateral and Multilateral Treaties", Italian Forum for Arbitration and ADR, Webinar, November 2021.
- "Potential Alternatives to Arbitration in ISDS", UNCITRAL Working Group III – Reform or Replace the Investor-State Dispute Settlement System, CI Arb NAB, Webinar, September 2021.
- "ISDS Reform Improvements: Mapping the way forward", Conference on the present and future of ISDS, ELTE Law, Budapest, Webinar, June 2021.
- "Perspectives of the Region". Session 3: Exploring the Reform Agenda. The Second Inter-sessional regional meeting on Investor-State Dispute Settlement Reform, Santo Domingo, February 2019.
- "CECOMAP and the Road Ahead: Challenges and Opportunities for the Maritime Arbitration Practice in Panama", SINO-Panama Seminar on Maritime Arbitration and Law, CMAC-CECOMAP, December 2018.

- "The Law Governing Counsel's Ethical Obligations in International Arbitration", in "Conflict of Laws in Arbitration", Vienna, Austria, March 2018.
- "Application and Interpretation of IIAs: New Trends in Treaty Policy Making", Washington D.C., October 2017.

Affiliations

- National Bar Association of Panama, Member of the Board of Directors (2021-2025); President of the Mediation and Arbitration Committee (2019-2023)
- Chartered Institute of Arbitrators (Fellow – FCI Arb)
- American Society of International Law (ASIL)
- International Bar Association (IBA)
- Inter-American Bar Association (IABA)
- Spanish and Ibero-American Arbitration Association, Panamanian Chapter (CEIA)
- International Chamber of Commerce, Panamanian Chapter (ICC Panama)
- Panama Maritime Law Association (APADEMAR)